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STAFF CONFERENCE

Minutes of Meeting held in Director's Conference Room, Administration Building Wednesday, 21 November 1951, at 1100 hours.

General Smith Presiding

Present

Allen W. Dulles, Deputy Director Frank G. Wisner, Deputy Director for Plans Walter R. Wolf, Deputy Director for Administration Joseph Larocque, Jr., Executive Assistant to the Director Colonel Chester B. Hansen, Assistant to the Director James D. Andrews, Advisor for Management James M. Andrews, Asst. Director for Collection and Dissemination Colonel Matthew Baird, Director of Training H. Marshall Chadwell, Asst. Director for Scientific Intelligence Brig. Gen. Trubee Davison, Director of Personnel Col. James H. Drum, A/Chief, Technical Services Staff, O/DD/Plans Perry Johnson, D/Asst. Director for Communications Col. Kilbourne Johnston, Assistant Director for Policy Coordination Lyman B. Kirkpatrick, D/Asst. Director for Special Operations William L. Langer, Assistant Director for National Estimates Max F. Millikan, Assistant Director for Research and Reports James Q. Reber, Assistant Director for Intelligence Coordination Colonel Robert Taylor, Office of Deputy Director for Plans Colonel L. K. White, D/Assistant Director for Operations Maj. Gen. Willard Wyman, Asst. Director for Special Operations

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1. Mr. Wisner made the following report on his recent trip with Mr. Miller and Mr. Helms:

instead of In consequence, no discussions were held
with Embassy officials and dealings were mostly with on
the second echelon. Mr. Wisner felt that things in were
on a sound basis, the economy had taken strides forward and the
political situation appeared stable. is so important
geographically that there is still a large job for us to do there.
goog appropriate ones and some a ready for the second of the second ones of the second on
United States will always have to be the leader in furnishing
assistance. The United States is presently in the position of
practically running the strong
man and is generally liked by United States military
and diplomatic personnel. There is a feeling that the present
uneasy coalition may split and that might come into
power after the first of the year.
Mr. Wisner feels that during the trip they were able
to help operatives in relation to their own government.
The heads of the are military personnel
and strong representations were made to the
that there should be continuity of service.
Major General Hart may become the new head of the
United States military mission. He was briefed by Mr. Wisner
in Stuttgart.
The internal Communist situation seems to be fairly
well in check and they have gone underground. In this relation
the contrast between is very marked.
the contract between to very marked.
Unless present trends are reversed, the situation
could be lost to the internal Communist threat. Americans in
Italy, however, are aware of this, are beginning to forget their
differences and are showing more signs of working together.
The economic situation is poor, the tax collection
methods are bad and both are being exploited by the Communists.
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Conversations were held with Admiral Carney in regard to war planning in respect Mr. Wisner feels that the question of bringing directly together for war planning has been recently forgotten by the United States Perhaps this is due to an unexpressed fear that if they get together they might decide to partition
Mr. Wisner found the German situation very impressive, with great economic progress and booming manufacture. He especially noted the recovery of the Deutsch Mark. In consequence, the Germans are becoming more difficult to deal with. Gen. Truscott is closely following the progress of the contractual agreements. Mr. Wisner feels that our negotiators may be unable to get what United States wants. The position of General Truscott is interesting and very gratifying.
He is not, however, able to cover Berlin as he has no man competent to coordinate the very scrambled situation in that city. CIA should give considerable thought to the provision of such a man.
CIA's mission in Germany is vital intelligence-wise. The occupation forces are dependent on early intelligence warning and CIA's responsibility is great. The OB intelligence on the Eastern Zone and also parts of Poland is excellent. Troop movements are normally known within three days. The defector operation was carefully studied and Mr. Wisner feels it is going well. The physical set-up is excellent although heretofore the flow of defectors has been small. This is improving Mr. Wisner feels that press criticism of the defector operation has become so wide spread (although mostly unjustified) that it is doing active harm and deterring defection.
The internal Communist situation is still strong but not as bad as in The French argue constantly on a legalistic basis about Communists and declare that the Communist Party is still a legal party. We will have to keep after this. There were numerous discussions with the services in an attempt to get them to provide us with more intelligence. Some progress was made but we will probably have to give them something in exchange.

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The situation is badly scrambled in but

Mr. Wisner saw the various chiefs of the at the same time to eliminate any possibility of jealousies or criticisms. Internal intelligence problems in are the fault of the agencies and are primarily of a jurisdictional nature. Mr. Wisner arranged for copies of our National Security Act of 1947 to be sent to them for study.

Counterespionage service in is having a bad time, principally due to its own fault. They have been publicizing CE matters and have been criticized by the newspapers.

England
Mr. Wisner arrived just after election, too early to observe any change in the foreign policy. He believes that some time will elapse before there are any major policy changes.

In general, Mr. Wisner had the impression that CIA was gaining in maturity and stature. There is greater acceptance of CIA by American officials abroad and the Agency contribution is recognized. This presents an increased responsibility to live up to this recognition. Mr. Wisner feels strongly that uncoordinated trips through Europe and the Middle East must cease. Such trips in the future must be coordinated through the Office of DD/P and the Senior Representatives advised.

- 2. The Director endorsed Mr. Wisner's comments on coordinated travel. As a matter of procedure, when anyone less than an Assistant Director is traveling, coordination in the future will be effected through the Office of DD/P and the Senior Representatives will always be consulted. Any other clearances such as those for military theaters will be obtained. Deputies or Assistant Directors when traveling will not have to clear with the Senior Representatives but, as a matter of courtesy, should advise them.
- 3. General Davison stated that although all Offices in CIA were "screaming" for personnel he had discovered that some 800 files were presently on the desks of Division Chiefs and some of them had been there as long as two months. He asked that the Assistant Directors get these moving. The Director asked General Davison to look into the cause of this delay and report to him.

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4. The Director mentioned a confidential memorandum which had been circulated to the Assistant Directors and the contents of which had evidently been "leaked". The Director is worried about our security and feels that there is too much conversation on all levels.

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